WELCOME!

APA Colorado welcomes you to Snowmass Village, Colorado for the 2019 APA Colorado State Conference. This is THE planning conference in Colorado, offering three days of breakout sessions, workshops, mobile tours and more to planners, allied professionals and public officials. With the theme Elevated Planning: Balancing Place and Change, the conference aims to tackle local and statewide issues, including housing, sustainability, equity and social justice, transportation, disaster recovery and much more. The conference offers attendees the opportunity to LEARN best practices, NETWORK with other professionals, CELEBRATE excellence in planning, and MENTOR the next generation of planning professionals and citizen planners. We look forward to sparking dialogue and participating in engaging discussions about planning in Colorado and how planners and planning can make great communities.

ONSITE CHECK-IN & REGISTRATION:

<table>
<thead>
<tr>
<th>Day</th>
<th>Time</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>TUESDAY</td>
<td>3:00 P.M. – 6:00 P.M.</td>
<td>CONFERENCE CENTER LOBBY</td>
</tr>
<tr>
<td>WEDNESDAY</td>
<td>7:00 A.M. – 5:00 P.M.</td>
<td>CONFERENCE CENTER LOBBY</td>
</tr>
<tr>
<td>THURSDAY</td>
<td>7:00 A.M. – 5:00 P.M.</td>
<td>CONFERENCE CENTER LOBBY</td>
</tr>
<tr>
<td>FRIDAY</td>
<td>7:00 A.M. – 10:00 A.M.</td>
<td>CONFERENCE CENTER LOBBY</td>
</tr>
</tbody>
</table>

VENUE
The Westin Snowmass Resort & Conference Center
Conference rooms are located on the first and second floor of the conference center and 4th floor in the hotel.

*Note: Garden Terrace is a open-sided, tented roof top area. Most sessions using this area are in the afternoon; however please dress accordingly. If inclement weather, sessions will be moved to Mt. Daly AB.*
WEDNESDAY – SEPTEMBER 18, 2019

8:00 A.M. – 12:00 P.M.  MOBILE WORKSHOPS (Meet at Registration)

CM | 3.00
8:00 a.m. – 12:00 p.m.
Aspen’s Affordable Housing Program
Speakers:
- Jen Phelan, AICP | Deputy Planning Director, City of Aspen
- Mike Kosdrosky | Executive Director, Aspen Pitkin County Housing Authority

Affordable in Aspen? With an average single-family home sale price of $7 million in 2018, how is the average working resident able to survive? Since the 1970s affordable housing has been developed in the city (and county) to address this community need. With approximately 3,000 ownership and rental units in its inventory, learn how the housing program started, how it operates, changes that have occurred over time to the program, and current challenges to the program as the tour visits a number of housing developments.

CM | 2.00
8:00 a.m. – 11:45 a.m.
Cost: $45
Capped at 20
Soldner Center: Fostering Creativity, Innovation, and Community
Speakers:
- Ben Anderson, AICP | Planner II, City of Aspen
- Madelyn Sullivan | The Soldner Center
- Dale Will | Pitkin County
- Austin Weiss | City of Aspen

This tour will introduce participants to The Soldner Center; a residence, studio and gallery of Paul and Ginny Soldner. Paul Soldner, was an American ceramicist whose global influence was rooted in the artistic and cultural life of the Roaring Fork Valley. The center offers fascinating examples of mid-century DIY architecture and the history of an influential family of the arts. The tour will also include a presentation regarding efforts to conserve the property including a recently completed conservation easement on the property. A 0.4 mile walk will be required from the bus stop to the site.

CM | 3.00
8:00 a.m. – 12:00 p.m.
Lift 1 Redevelopment
Speakers:
- Ben Anderson, AICP | Planner II, City of Aspen
- Patrick Rawley, AICP ASLA | Senior Associate, Stan Clauson Associates, Inc.

Revitalizing a second portal to Aspen Mountain for year-round activity was big in this mountain town. Earlier attempts failed from both political and planning related issues, but the final attempt successfully blended public and private partnerships to open this new jewel. Attendees will learn about the history of the Aspen resort, the issues and opportunities surrounding the development, and the importance of the public/private partnerships.

GOLD SPONSORS
Roundtable: 50 Ways to Fight Bias

Room: Mt. Daly AB

Speakers:

- Nicole Malo, AICP | Owner, CityGal Solutions LLC
- Molly Veldkamp, AICP | North Denver Cornerstone Collaborative, City & County of Denver
- Erica Heller, AICP | Director of Policy, MIG

Gender bias is real, we see it, we experience it, we read the statistics. Whether deliberate or unconscious, bias makes it harder for women to get hired and promoted and negatively impacts their day-to-day work experiences. Society and the economy are hurt by this and make it difficult for companies to level the playing field.

So what can we do about it? Please join us for a curated game time where we face gender bias in the workplace head on. This session, developed by the organization, Lean In, by Sheryl Sandberg, 50 Ways to Fight Bias, offers research-backed recommendations for what to do and will leave you with the right tools to fight gender-bias.

A Metro Denver Regional Vision for People and Nature

Room: Mt. Daly CDE

Speakers:

- Nikki Chernick, | Graduate Student Assistant, Metro DNA
- Alexa Cotton | Graduate Student Assistant, Metro DNA
- Madison Kraus | Graduate Student Assistant, Metro DNA
- Alex Handloff | Graduate Student Assistant, Metro DNA

When we plan our cities, too often we forget the importance of incorporating regionally connected nature into our designs. In this session, we will discuss our process for creating a framework for Metro Denver’s Regional Vision for People and Nature through four lenses: ecological, political, equitable, and story-telling.

Taming the Urban Arterial

Room: Cathedral Peak

Speakers:

- Troy Russ, AICP | Senior Planner, Kimley-Horn
- Bryce Matthews, AICP | Planning Manager, City of Parker
- Richard Solomon, PE | Supervisor, CDOT Region 1 Permits
- Kyle McLaughlin | Civil Analyst, Kimley-Horn

Balancing needs of a regional arterial with the desires of a town looking to keep its sense of place requires a collaborative and innovative solution. This panel will discuss several perspectives from the project jurisdictional stakeholders of the Parker Road Corridor Plan.

Introduction to the Planning for Equity Policy Guide

Room: Castle Peak

Speakers:

- Susan Wood, AICP | Planning Project Manager, Regional Transportation District

APA’s first-ever Planning for Equity Policy Guide identifies policy recommendations for planners to advocate for equity in all aspects of planning at local, state, and federal levels. Come learn from one of the authors about the two-year process to create APA’s first Policy Guide on Equity. From the start, the approach to this policy guide was based on two simple, yet bold ideas: 1) Planning for equity is not an extra for planners — it should be practiced as a hard skill; and 2) The principles of equity should be at the core of all planning policies.
Building a Village in a Changing Market

**Speakers:**
- Mairi Mashburn | Principal, OZ Architecture
- Julie Ann Woods, FAICP | Community Development Director, Town of Snowmass Village
- Will Little | VP Construction Management, East West Partners
- Gert Van Moorsel | VP of Design and Construction, The Little Nell Hospitality Group

The Snowmass Base Village development is an eleven-acre phased project that encountered many dramatic changes in the financial market. Each market phase; housing boom (2006-2008), market crash in 2008, recession, recovery, and then growth, impacted product demand for this mountain resort village. Join representatives from Aspen Skiing Company (SkiCo), East West Partners and the Town of Snowmass Village’s Community Development Department to discuss the different strategies used by the developers to adapt to those market changes and the challenges the town faced to uphold a vision created over a decade prior.

Enhancing our Neighborhoods

**Speakers:**
- Kris Valdez, AICP | Senior Planner, Eagle County
- Jared Barnes, AICP | Planning Manager, ECO Transit & Trails
- Adam Palmer, AICP | Sustainable Communities Director, Eagle County

Eagle County created the Neighborhood Partnership Program (NPP) to provide a portal for community and neighborhood organizations to improve the areas they live by proposing project ideas and sharing in the costs of such efforts with Eagle County Government. This NPP assists in developing, resourcing, and executing small-to medium-sized improvement projects on public property and/or neighborhood common areas. The NPP supports collaboration with local government by providing simple access for neighborhood organizations to engage and implement proactive ideas without requiring complicated applications or review process. It’s easily replicable in other communities and leverages limited resources by utilizing community cost-share investment, creating local buy-in and ownership of improvements and a higher likelihood that the project will be enjoyed and maintained as a legacy for many years to come.

Mind your RFPs and Qs

**Speakers:**
- Brian Duffany | Executive Vice President, Economic & Planning Systems
- George Adams, CNU-A | Director of Planning and Development Services, City of Aurora
- Tamra Allen, AICP | Community Development Director, City of Grand Junction

The procurement process is often the start of any major planning, design, or engineering effort. How the request for consultant services is structured can shape the outcome of the broader process – the important part for your community – depending on who responds, how many responses you get, and if you can compare apples to apples in the submittals. No one is safe here! We’ll have suggestions for both consultants and the public sector.
Charge Up: Evolving Mobility in Colorado

Speakers:
- Nick VanderKwaak, AICP | Transportation Planner and Project Manager, AECOM
- Sarah Davis, AICP LEED | Founder and CEO, S.R.D. Consulting, LLC
- Carly Macias | Senior Transportation Planner, Regional Transportation District
- Nicholas Williams | Deputy Chief of Staff, Denver Public Works Office of Policy, Legislative Affairs and Special Initiatives

Transportation emissions are a leading source of air pollution and greenhouse gases in Colorado. Changing mobility options offer a new way to improve air quality and health outcomes for all Coloradans. Join us for a deep dive into multimodal electrification addressing equity, data, operational logistics, policy, and disruptive trends like dockless scooters. Learn how to develop organized policies that still allow for innovation and position your community to support EV infrastructure.

Equity and the Impact of Social Investment on Economic Mobility

Speakers:
- David Schwartz | Executive Vice President, Economic & Planning Systems
- Cristina Gair | Executive Director, West Mountain Regional Health Alliance
- Patricia Belden | President, POAH Communities
- James Fraser | Visiting Scholar & Professor, University of Minnesota – Twin Cities

Equity is not naturally occurring, and at present, we have likely reached a point of fundamental inequity in our communities. Whereas public, institutional, and cultural policy-making have historically benefitted the well-funded and politically-connected, equity means providing knowledge, resources, and power necessary to get everyone to the same starting line. This means access to affordable health care; healthy foods; adequate, safe, and affordable housing; employment and economic opportunity, and other social determinants of health. This is especially challenging for vulnerable populations - minorities, single parents, elderly, veterans, mentally or physically disabled, the unemployed, the underemployed, homeless, and those who struggle with substance abuse. In this panel discussion, a team of local, regional, and national practitioners, researchers, and analysts will discuss the problems, needs, and challenges related to addressing equity for vulnerable populations, as well as tailoring holistic approaches to supportive services and measuring the impacts these models have on people’s economic mobility. The discussion will center around public and private approaches in practice from the Roaring Fork Valley and one of the country’s most rapidly-gentrifying neighborhoods.
**CM | 1.00**  
**Room: Cathedral Peak**  
**Planning for Your Community to Be Age-Friendly**  
**Speakers:**  
- Bob Murphy | State Director, AARP Colorado  
- Erin Fosdick, AICP | Principal Planner, City of Longmont

An age-friendly community is one that is friendly to people of all ages! By 2030, one in every five Americans will be 65 or older. Colorado is the 3rd-fastest aging state in the nation, and 85% of residents surveyed here want to age in the place they call "home." Will your community be ready? AARP and the City of Longmont will co-present to discuss strategies to create age-friendly communities. AARP provides a flexible framework for age-friendly community planning utilizing eight "Domains of Livability," including: Outdoor Spaces and Buildings, Transportation, Housing, Social Participation, Civic Participation & Employment and Community Support & Health Services. Across the US 350 towns, cities and counties along with three states (including Colorado) have joined the AARP Network of Age-Friendly States and Communities. Like many communities, Longmont is also experiencing tremendous growth in its older adult populations. By 2025, Longmont’s 55+ population is expected to double. In 2015 the city set out to develop targeted recommendations to address issues and opportunities for the older adult population. Working with a cross-functional team, the Envision Longmont Aging Well Assessment Team, which included the County-wide Area Agency on Aging (AAA), city staff, DRCOG, and other partner organizations, the team conducted an assessment to evaluate resources, programs, and infrastructure for older adults in the community. This process occurred on a parallel track with the city’s comprehensive and multimodal plan update, which provided a great opportunity to reinforce linkages between the two efforts. It also ensured recommendations developed by the Envision Longmont Aging Well Assessment Team were included in the Envision Longmont Multimodal & Comprehensive plan update process.

**CM | 1.00**  
**Room: Castle Peak**  
**Partners and Possibilities: Rural Communities Creating Their Future**  
**Speakers:**  
- Shannon McDowell | Open Space Program Manager, Adams County  
- Bill Mahar, AICP | Senior Associate, Norris Design  
- Trish Stiles | Town Administrator, Town of Bennett  
- Elena Scott, LEED AP | Principal, Norris Design

Join us at this session to learn how rural communities are effectively fostering partnerships, maximizing grant opportunities, and engaging their residents to advance the development of their community. This session will include a panel of two public sector planners and two private sector planners. We will demonstrate how we have effectively collaborated to support the development of the High Plains rural community of Bennett and advance health and wellness for working-class mountain communities in Eagle County. We will present case studies, provide tools and explain strategies that have helped move these communities forward.

**CM | 1.00**  
**Room: Alpine Springs**  
**Planning for the Future of Transit in Colorado**  
**Speakers:**  
- Patrick Picard, AICP | Senior Transportation Planner, Fehr & Peers  
- Ryan Billings | Transit + Corridors Planning Supervisor, City & County of Denver  
- Melina Dempsey | Transit Planner, City of Fort Collins  
- Cady Dawson, AICP | Transportation Planner, FHU

Nationwide transit ridership has been declining with ride hailing services and other trends disrupting the market. In an increasingly competitive environment, many agencies are changing their planning approach to keep transit relevant and growing. In this session we will have a discussion with panelists planning for future transit in urban (Downtown Denver), suburban (Fort Collins) and rural (Statewide) contexts across Colorado.
**MARKEY BUTLER | MAYOR TOWN OF SNOWMASS VILLAGE**

Markey Butler is the first woman to rule Snowmass Village in its 37-year history. She is the Executive Director of Hospice of the Valley.

---

**MIKE KAPLAN | CEO, ASPEN SKIING COMPANY**

**Balancing Change with Sustainability in Place**

Aspen Skiing Company includes oversight of the ski resort comprised of Snowmass, Aspen Mountain, Aspen Highlands and Buttermilk mountains as well as the hotel division. Mike started with the company in 1993 and after six years in management of the Ski & Snowboard Schools of Aspen/Snowmass, Mike was promoted to VP of ski operations in 1999, chief operating officer in 2005, and to CEO in November of 2006. Mike learned the ski business in Taos, New Mexico, where he worked from 1986-1992. He grew up outside of Chicago and spent his youth as a ski racer on the Wilmot Junior Race Team, and graduated high school from Stratton Mountain School and college from the University of Colorado, Boulder with a BA in International Affairs. Mike is very active in the community as Treasurer of Aspen Community Foundation and is a member of the United States Ski & Snowboard Association (USSA) Foundation Board of Trustees.

---

**BRYAN C LEE JR.**

**Founder & Design Director, Colloqate Design**

**Design Justice: Form Follows Fiction**

The built environment is a documentarian of inequity and injustice. It holds the triumphs and heartbreak of a place in its structures. The language we use to tell the stories of place reveal our values and expose our biases. As urban planners and designers, we have the distinct opportunity to continually interpret and translate the conversation between the architectural language of place and the language of cultural interaction. This is the exploration of the design language of the Informal City.

Bryan is an Architect, educator, and Design Justice Advocate. He is the founder/Design Director Colloqate Design in New Orleans LA, a nonprofit multidisciplinary design practice dedicated to expanding community access to design and creating spaces of racial, social and cultural equity. Bryan is the founding organizer of the Design Justice Platform and organized the Design As Protest National day of Action. Bryan has led two award-winning architecture + design programs for high school students and has received multiple national awards and fellowships most recently noted as one of the 2018 Fast Company Most Creative People in Business.
Talking Trash-and Diversion- with the Pitkin County Solid Waste Center

**Speakers:**
- Cathy Hall | Solid Waste Manager, Pitkin County
- Liz Mauro | Environmental Compliance Specialist, Pitkin County

The Pitkin County Solid Waste Center (SWC) is not your typical landfill. In 2018 the SWC managed 63,000 tons of trash, of which 58% was construction and demolition debris. The County’s ethical and robust diversion programs include single stream recycling, household hazardous waste collection, electronic waste recycling and a 12,000 ton per year compost program. During this walking tour, learn about innovative and truly impressive diversion initiatives that include textile and book reuse programs, mattress recycling, and an aggregate recovery program.

Anderson Ranch Arts Center and Snowmass Art Walk

**Speakers:**
- Julie Ann Woods, FAICP | Community Development Director, Town of Snowmass Village
- Hailey Walsh | Special Events Director, Anderson Ranch Arts Center
- Katherine Roberts | Director of Marketing & Communications, Anderson Ranch Arts Center

Visit one of the most respected visual arts programs in the country at Anderson Ranch Art Center (AR). Founded in 1966 and developed as part of the ski resort as an economic generator, the campus provides life-long learning for both locals and world-wide visitors. This walking workshop will tour the campus with the Director, take a short lesson from the Children’s Art Director, then walk a portion of the Snowmass Art Walk before returning by shuttle to the Conference Hotel.

Tools for Managing Expectations of Growth and Change

**Speakers:**
- Jay Renkens, AICP | Principal & Director, MIG Inc.
- Chase Mullen | Director of Visualization, MIG Inc.
- Erica Heller, AICP | Director of Strategic Policy Planning, MIG Inc.
- Andrew Rutz, CNU-A | Urban Design Project Manager, MIG Inc.

Talking about growth and change in our communities can sometimes rally the pitchforks in the community, and it can make even the most collaborative of processes seem like a hostile environment. Join us to experience some creative methods for distilling down the more complex concepts that go along with growth and change that can be used to change the conversation to get more productive (and less hostile) feedback - play the “Growing Better Places” game; strap on the VR headset to talk height and density; explore Place Types as a way to make Land Use conversations more accessible; and more!
CM | 1.50  LAW: 2019 LEGISLATIVE UPDATE
Room: Mt. Daly CDE
Speakers:
- Sol Malick, Registered Colorado Lobbyist | Owner, Peak Government Affairs
- Susan Wood, ACIP | Planning Project Manager, Regional Transportation District

The APA Colorado Legislative Committee and Peak Government Affairs will get you up to speed on the latest happenings in the 2019 Colorado Legislature. Get your annual law fix with a comprehensive legal update for 2019 including a briefing of the 2019 Legislative Session, and a review of case law related to land planning over the last year.

CM | 1.50  Best Practices for Creating a Community Engagement Framework
Room: Cathedral Peak
Speakers:
- Kelly Hickler, AICP IAP2 | Planner II, City of Centennial
- Erin Fosdick, AICP | Principal Planner, City of Longmont
- Sarah Huntley, IAP2 | Engagement Manager, City of Boulder
- Stacie Oulton | Public Information Officer II, City of Lakewood
- Bryce Matthews, AICP | Planning Manager, Town of Parker

A community engagement framework is a comprehensive, city-wide strategy for managing interactions with the public. Without a framework, community outreach may seem unorganized, inconsistent, or reactionary. Having a framework enables cities to better serve their residents by building trust and relationships as well as providing an opportunity to manage misinformation. Learn from panelists who are leading the way in comprehensive, strategic approaches to community engagement, and how to coordinate efforts across multiple projects and departments.

CM | 1.50  Cutting Edge Colorado Comprehensive Plans
Room: Garden Terrace
Speakers:
- Carl Schueler, AICP | Comprehensive Planning Manager, City of Colorado Springs
- Jenny Houline | Principal Planner, City of Centennial
- Daniel Krzyzanowski, AICP | Principal Planner, City of Aurora
- Conrad Olmedo, AICP | Principal Planner, Burlington North Carolina (formerly Senior Planner with the City of Colorado Springs)
- Bruce Meighen, AICP | Principal, Logan Simpson

There are big changes afoot in how Colorado communities are creating, designing, promoting and using their comprehensive plans. Planners from Centennial, Aurora and Colorado Springs will interactively share their experiences with the innovative approaches that resulted in adoption of very non-traditional plans for their communities. As a national planning firm, Logan Simpson will share their perspectives on whether or not this new way of doing plans is really a trend.

CM | 1.50  Saving Water: Tips and Tools for Integrating Water Conservation and Efficiency into Your Land Use Policies
Room: Alpine Springs
Speakers:
- Marjo Curgus | Principal & Sole Proprietor, Del Corazón Consulting
- Gretel Follingstad | Ph.D. Candidate, University of Colorado Denver
- Torie Jarvis | Director, NWCCOG Water Quality/Quantity Committee

The NWCCOG Water Quality and Quantity Committee, with the support of Del Corazon Consulting, evaluated 28 communities across 6 counties to identify the greatest opportunities for strengthening water savings. Through a review of case studies and code elements, planners will learn to identify opportunities for updating their own code to enhance community resiliency through water conservation and efficiency. This session builds on the Growing Water Smart series by diving deeper into code elements and language.
CM | 1.50
Room: Mt. Daly CDE

**Census Train Wreck: How state and local government can keep the 2020 census on the rails**

Speakers:
- Elizabeth Garner | State Demographer, Colorado Department of Local Affairs
- Phillip Supino | Principal Long Range Planner, City of Aspen
- Kara Silbernagel | Management Analyst, Pitkin County
- Mike Ireland | Former Aspen Mayor & Pitkin County Commissioner

Between immigration policy, the citizenship question, federal funding, and gerrymandering, the 2020 Census has received plenty of news coverage. The Census is constitutionally mandated and the key to local government receiving essential federal and state funding. The question hanging over it all is whether it will be executed successfully. There are tools available to state and local government to help ensure a complete count. This session will empower attendees to participate at the local level to ensure a complete count in their community.

CM | 1.50
Room: Cathedral Peak

**Infill, Inclusivity, and Innovation: Collaborating Towards Denver’s Next Downtown Neighborhood**

Speakers:
- Kristofer Johnson, AICP PLA | Principal City Planner, City of Denver
- Ryan Meeks, AIA LEED BD+C | Senior Associate, Shears Adkins Rockmore

Downtown Denver’s Central Platte Valley – Auraria district has a complicated history including heavy industry, environmental degradation, and a collection of entertainment venues surrounded by 55 acres of parking. Join a panel of municipal, development, and design partners from the City and County of Denver, Downtown Denver Partnership, Revesco Properties, Shears Adkins Rockmore, and Wenk Associates to discuss the vision for the next evolution of the area; one that champions transit-focused urbanism, housing inclusivity, design excellence, and the South Platte River restored as the lifeblood of the city.

CM | 1.50
Room: Garden Terrace

**Sharing the Pain, Sharing the Gain: Regional Transportation Solutions**

Speakers:
- Rachel Shindman, AICP | Senior Associate, Economic & Planning Systems
- Andrew Knudtsen | Managing Principal, Economic & Planning Systems
- David Johnson, AICP | Director of Planning, Roaring Fork Transportation Authority
- Randall Rutsch | Senior Transportation Planner, City of Boulder
- Scott McCarey, PE AICP | Multimodal Division Manager, Boulder County Transportation

The state gas tax hasn’t increased since 1991. A statewide sales tax to fund transit and transportation failed on the ballot in 2018. Federal funding is decreasing. Living in this reality, what’s a place to do? This session will explore regional solutions for transportation funding, diving into the tools and funding sources available, the benefits of regional solutions, and case studies of Colorado communities that are taking action on funding to address needs using a regional solution.
WEDNESDAY – SEPTEMBER 18, 2019

3:30 – 5:00 P.M.  BREAKOUTS

CM | 1.50  Mind the Gap: First and Last Mile Solutions
Room: Alpine Springs

Speakers:
- Carly Sieff, AICP | Senior Transportation Planner, Fehr & Peers
- Jared Barnes, AICP | Planning Manager, ECO Transit & Trails
- Charlie Stanfield | Transportation Planner, Regional Transportation District
- Travis Gleason | Co-Founder, Downtowner

Transit ridership declined in 31 out of the 35 major metro areas in 2017. As new modes and trip planning apps seem to emerge daily, how can communities leverage these transportation options to support, rather than compete with, traditional fixed-route transit? This session will discuss how cities and transit agencies with limited funding and resources can increase ridership through low-cost first last mile solutions including bike share, ride-hailing, Transportation Demand Management strategies, bicycle and pedestrian facilities, and other shared mobility partnerships. We’ll hear from transportation experts working across Colorado-- from transit agencies in the urban, suburban, mountain town and rural contexts to their private provider partners offering on-demand services.

5:30 – 7:30 P.M.  OPENING RECEPTION: Base Village

Kick off the first night of the conference at Snowmass Base Village. Mix and mingle with other conference attendees while playing lawn games or scrambling up the climbing wall. Tours of Snowmass One (Building 7 now under construction) including an employee unit will be offered for those interested. Light appetizers and a free drink will be provided for all conference attendees, and if we’re lucky we might even get to make our own s’mores!

RECEPTION SPONSORS:

Join us next year for the 2020 Colorado Planning Conference September 30th – October 2nd in Vail, Colorado. Get ready to submit your session proposal, chapter awards nomination and Great Places in Colorado application. Call for sessions will open in January.
THURSDAY – SEPTEMBER 19, 2019

7:30 – 10:30 A.M. BREAKFAST | AWARDS | KEYNOTE ADDRESS

7:30 – 8:30 A.M. Breakfast Buffet
Room: Lobby
8:00 – 9:00 A.M. 2019 Chapter Awards Ceremony
Room: Mt. Daly Ballroom

Presented by the APA Colorado Board and Awards Committee. Support good planning as we recognize our 2019 APA Colorado Chapter Award winners. Award winners will be announced and presented their crystal award before our Keynote speaker.

9:00 – 10:30 A.M. KEYNOTE ADDRESS
Room: Mt. Daly Ballroom

JOSEPH MINICOZZI, AICP
Principal, Urban 3, LLC
Mapping the Dollars and Sense of Land Use Patterns
CM | 1.50

Land use economics is an effective tool to understand ways a community can proactively manage growth. It is also a fiscally smart way to use land more wisely; however, few communities consider the important role that the value of land plays in land use planning, zoning, placemaking and capital improvement planning. Join the conversation and learn how to change the way people think about the cost of development, sprawl and the value of land while developing an understanding about how land use and zoning effects a city’s economic productivity and vitality. Discover the ways land use and zoning policies are connected to built environments, and implications of those connections while understanding the role of tax policy in shaping the built environment. Gain new perspective on urban development patterns, and how tax and fiscal policy can fuel market demand for sprawl.

Joseph Minicozzi, AICP is the principal of Urban3, LLC, a consulting company of downtown Asheville real estate developer Public Interest Projects. Prior to creating Urban3, he served as the Executive Director for the Asheville Downtown Association. Joe is an urban planner imagining new ways to think about and visualize land use, urban design and economics. Joe founded Urban3 to explain and visualize market dynamics created by tax and land use policies.

PARTNER - SPONSOR

BASELINE
Engineering · Planning · Surveying
**THURSDAY – SEPTEMBER 19, 2019**

**10:45 A.M. – 12:30 P.M.  MOBILE WORKSHOPS (Meet at Registration)**

**CM | 2.00**  
**10:45 a.m. – 12:30 p.m.**  
**Nodes of Snowmass Village**

**Speakers:**
- Dwayne Romero | President & CEO, The Romero Group  
- Andy Gunion | Snowmass Managing Partner, East West Partners  
- Richard Shaw, FASLA | Principal, Design Workshop

Unlike most communities, Snowmass Village does not have a downtown – it has three! Walk with us and visit the distinct commercial centers of the west village and experience the emerging and quickly evolving character of each from the perspective of the development team and local planning staff. Learn about challenges of accommodating the local and tourist populations and efforts to seamlessly connect each of the “nodes” as a unified mixed-use and transit-oriented development. Attendees can plan on purchasing lunch at the last tour stop.

**10:45 A.M. – 12:15 P.M.  BREAKOUTS**

**CM | 1.50**  
**Room: Mt. Daly CDE**  
**The Small Lot Limbo: How Low Can You Go?**

**Speakers:**
- Don Elliott, FAICP | Director, Clarion Associates  
- Diana Rael | Principal, Norris Design  
- Tina Axelrad | Zoning Administrator, City and County of Denver

This session will explore the opportunities and challenges presented by residential development on very small lots. Continuing pressure to produce more affordable housing has resulted in applications to create smaller and smaller lots – sometimes as small as 1,600 square feet or smaller. In this session a private sector site planner, zoning ordinance consultant, and zoning administrator will discuss the market proposals for small lots, as well as planning and governance responses designed to balance the need for affordability with preservation of neighborhood character and long-term sustainability and maintenance of these communities.

**CM | 1.50**  
**Room: Cathedral Peak**  
**Using the AmeriCorps VISTA Program to Support Community Development in Rural Communities**

**Speakers:**
- Will Cundiff | Operations Manager, Downtown Colorado, Inc.  
- Sierra Jeter | AmeriCorps VISTA, Community Builders  
- Carl Young | Former AmeriCorps VISTA, Economic Development & Tourism Director  
- Kylie Brown | AmeriCorps VISTA Leader, Downtown Colorado, Inc.

The Downtown Colorado, Inc. AmeriCorps VISTA program places volunteer members in communities and at non-profit organizations across the country to fight and alleviate poverty. Our philosophy and strategy with the AmeriCorps VISTA program is that laying the foundations today of sound community planning will build stronger and more equitable communities tomorrow. Downtown Colorado, Inc. (DCI) has a team of VISTA members across the state in communities such as Manitou Springs, Montrose, Longmont, Collbran, Huerfano County, and in Denver at the Santa Fe Art District and our office. These VISTAs work with their organizations to develop capacity in areas such as economic development, communications and marketing, program development, non-profit management, historic preservation, transit and more! Communities and VISTAs mutually benefit from the program in many ways. Join us to learn more about how AmeriCorps VISTA members are impacting community development and making a real difference across the state!
THURSDAY – SEPTEMBER 19, 2019

10:45 A.M. – 12:15 P.M.  BREAKOUTS

CM | 1.50  Housing – What’s in it for health?
Room: Garden Terrace

Speakers:
• Sheila Lynch | Land Use & Built Environment Manager, Tri-County Health Department
• Emma Sloane | Health in All Policies Coordinator, Eagle County Public Health & Environment
• Katie McKenna | Senior Program Director, Enterprise Community Partners

Safe, affordable, quality housing is a critical determinant of health. Why is it so difficult for planners to generate support for equitable, healthy housing? We will explore how a health lens can broaden the tools and resources available to shift messaging and attract new partners, both for new developments and increasing safety, quality and affordability of existing housing stock. You will share ideas and gain new tools to address housing needs and build healthier communities.

CM | 1.50  Planning and Zoning for Solar -- Colorado approaches
Room: Alpine Springs

Speakers:
• Megan Day, AICP | Urban & Regional Planner, National Renewable Energy Laboratory
• Brian Ross, AICP | Senior Program Director, Great Plains Institute
• Cindy Houben, FAICP | Community Development Director, Pitkin County
• Dan Armentano | Community Development Planner, City of Durango

As solar projects proliferate in rural areas, on rooftops, and in backyards, local governments are enacting development standards to ensure that solar development creates co-benefits and exploring options for co-location with other land uses. This interactive session will build on findings from zoning code reviews for 31 Colorado communities, kickoff with a trivia challenge on fun solar facts about Colorado communities, impart best practices from national experts, and end with small group discussions where participants can share questions and solutions for tackling this fast-growing land use.

12:15 – 1:30 P.M.  ROUNDTABLE

CM | 1.00  Planners Taking Climate Change Action
Room: Mt. Daly AB

(Pre-Registration Required) sold out

Speakers:
• Anne Miller, AICP | Director, Colorado Resiliency Office
• KC McFerson | Land Use & Water Planner, Colorado Department of Local Affairs
• Kelly McNicholas Kury | Commissioner, Pitkin County
• Brian Pawl | Chief Building Officer, Pitkin County
• Michelle Finchum | Municipal Sustainability Coordinator, Fort Collins
• Chris Menges | Climate & Sustainability Programs Administrator, City of Aspen
• Brian Ross | Senior Program Director, Great Plains Institute

Colorado communities are currently experiencing the impacts of climate change and will continue to do so into the future. In the past 30 years average statewide temperatures have risen 2 degrees F, with models predicting anywhere from another 2-6 degrees F increase by 2050. Climate change is going to affect all sectors of a community, with impacts ranging from more intense wildfires that put homes, lives, and business at risk, to decreased snowpack impacting revenues in communities dependent on ski tourism, to public health crises related to heat waves and decreased air quality. There’s no time left for planners to simply discuss the impacts of climate change, we must begin to act on them now - both mitigating greenhouse gas emissions while planning our communities to adapt to long-term climate changes. We as planners have the ability to help shape how our communities respond to the urgent threat of climate change, and ensure an equitable approach is developed and implemented. This session will explore what we as planners need to be doing now, and how groups like APA Colorado and the State of Colorado can support us in our efforts.
THURSDAY – SEPTEMBER 19, 2019

1:30 – 5:00 P.M.  MOBILE WORKSHOPS (*Meet at Registration*)

**CM | 3.00**

**Aspen Parks and Public Open Space**

1:30 – 5:30 p.m.  
Cost: $35  
Capped at 25

**Speakers:**
- Mike Kraemer | Senior Planner, City of Aspen
- Austin Weiss | Parks Director, City of Aspen
- April Long | Stormwater Manager, City of Aspen
- Jeff Woods | Manager of Parks, Recreation & Culture, City of Aspen

Wait, who needs city open space when you’re surrounded by Federal land? Aspen parks and open spaces have a storied history that shaped our Town. Functioning as gathering places for socializing and community events, Aspen parks provide enjoyment for locals and tourists alike. Learn how park development added open space inventory but also accomplished other Aspen goals of water quality protection, accessibility, and connectivity throughout the City. At this mobile tour you will see a vibrant downtown park, walk to the John Denver Sanctuary and Jennie Adair Wetlands, and experience the connectivity and accessibility of Newbury and Herron Parks near the Roaring Fork River. A special celebrity guest speaker will also be on our tour!

**CM | 3.00**

**Aspen Pedestrian Mall “Great Places in America” and Historic Downtown**

1:30 – 5:30 p.m.  

Speakers:
- Amy Simon | Historic Preservation Officer, City of Aspen
- Jennifer Phelan, AICP | Deputy Planning Director, City of Aspen

Aspen’s history is varied and full of reinvention. From the days of being the “Silver Queen” of the Rockies, through the “Quiet Years”, to the community’s rebound with skiing and the Aspen Idea, Aspen has experienced many changes and accompanying design traditions. Learn about the mixing of architectural styles downtown, the accompanying and landscaped pedestrian mall and the making of a “Great Place in America”.

**CM | 3.00**

**Castle Creek Tour**

1:30 – 5:30 p.m.  
Cost: $55  
Capped at 23

**Speakers:**
- Cindy Houben, FAICP | Community Development Director, Pitkin County
- Shelly Grail | Recreation Manager, US Forest Service
- Ellen Sassano, AICP | Senior Long Range Planner, Pitkin County
- Suzanne Wolff, AICP | Assistant Community Development Director, Pitkin County

Tour the scenic rural mountain drainage that has a unique collaborative approach to managing public, nonprofit and private uses. This area, with only 9% private lands, includes a 5 star restaurant, backcountry huts, environmental education center, and a historic register town site all amongst a challenging landscape with avalanche slides coming within feet of homes and covering parking areas for world class trailheads within the White River national Forest.

1:45 – 5:00 P.M.  WORKSHOPS

**CM | 0**

**AICP Exam Prep**

Room: Castle Peak

**Speakers:**
- Allison Crump, AICP | Transportation Planner, City of Boulder
- Summer Frederick, AICP | Principal Planner, Boulder County

Are you registered for the AICP Exam or seriously considering it? This workshop will do a basic introduction into the entire process – from application to test taking. The workshop will begin with a practice exam, then in depth discussion on the answers and suggestions for additional study materials.
CM | 1.50 Land Use Economics: Point / Counter Point Discussion
Room: Mt. Daly AB
Speakers:
- Joseph Minicozzi, AICP | Principal, Urban3, LLC
- Clark Anderson | Co-Founder & Executive Director, Community Builders

Building on the information provided during the morning keynote presentation, Joseph Minicozzi and Clark Anderson will deliberate the various factors that play into the economics of land use and development. Additional case studies, more in-depth discussion of policies and planning processes and fact checking will be presented by both sides.

CM | 1.50 Finding the ‘Opportunity’ in Opportunity Zones
Room: Mt. Daly CDE
Speakers:
- Rachel Shindman, AICP | Senior Associate, Economic & Planning Systems
- Dan Guimond | Principal, Economic & Planning Systems
- Douglas Elenowitz | Principal, Trailbreak Partners

Opportunity Zones are the talk of the town… and the city, the county, the whole country. But without a federal or state agency to distribute the incentives, and no restriction to specific project types, how can communities best position themselves to compete for the benefit? This session outlines both an investor perspective and an economic/community development perspective on where the “opportunity” is within the program.

CM | 1.50 Site Development: Firefighting Insights for the Planner
Room: Cathedral Peak
Speakers:
- Bruce Kral | Fire Marshal, West Metro Fire Protection District
- David Waller | Fire Protection Engineer, North Metro Fire Rescue
- Jim King | Fire Marshal, Evergreen

Site requirements from the fire code can be a mystery if you are not aware of how the dimensions and essential components are used by firefighters. This class will present planners with operational insights into the fire code, what fire marshals look for, and how good designs can achieve both functionality and reliable safety. Through real life examples of success stories and failures we hope to advance the successful partnership between planners and emergency responders.

CM | 1.50 ETHICS: Climb to Safety: Higher Ground for the Ethical Planner
Room: Garden Terrace
Speakers:
- Tareq Wafaie, AICP | Principal, Clarion Associates
- Abe Barge, AICP | Principal Planner, City and County of Denver
- Erica Heller, AICP | Strategic Policy Director, MIG, Inc.

How does the AICP Code of Ethics apply to everyday practice? A team of planner-actors will demonstrate how typical (and some atypical) planning dilemmas relate to the AICP Code of Ethics.

GOLD SPONSOR

TischlerBise
FISCAL | ECONOMIC | PLANNING

Gridics
Experience Meets Energy: Cultivating a Successful Multigenerational Office

Speakers:
- Josh Olhava, AICP PCCMP | Principal Planner, City of Broomfield
- Shelby Jablon, Associate Planner, City of Broomfield and CU Denver MURP student
- David Shinneman, AICP | Community Development Director, City of Broomfield

Building off of the success of last year’s ‘When Generations Collide’ roundtable, we will take a deep dive into the impacts of generational differences on planners and office culture. We will be analyzing last year’s survey results, expanding on discussion heard during the breakout questions and post session conversations, and provide a better foundation to collaborate and communicate with various generations to reach best outcomes in the planning office. As planners, we enter the workforce full of passion, energy, and ideas. Oftentimes these attributes are met with hesitation, resistance, and common responses, such as: “that is the way it has always been done” or “that is just how we do it here”. Rather than feeling discouraged, we will discuss how to turn these situations into opportunities and how to communicate with others where they are versus where you are. Lastly, we will share tips and techniques on how can you become an influencer in your office? The session will incorporate real time polling and participant engagement to present information and tailor discussion to audience needs.

Keeping Calm with Contentious Crowds

Speakers:
- Erica Heller, AICP | Strategic and Policy Planning Director, MIG Inc.
- Joyce Allgaier, AICP | Planner
- Eugene Howard, AICP | Senior City Planner, City and County of Denver

Planners are often in the position of explaining imperfect realities and difficult trade-offs of development to members of the public, boards of officials, and even colleagues from other departments. Learn from the experience of seasoned professional planners on how to authentically engage strong personalities without allowing them to derail a meeting, deride the speaker, or crowd out other voices. Highly interactive, this session will include an opportunity to pose scenarios for the planners to respond to as well as to practice skills with your peers.

Maintaining Great Places and Community Character During Rapid Growth: Place Types

Speakers:
- Jay Renkens, AICP | Principal, MIG, Inc.
- Andy Rutz, CNU-A | Project Manager, MIG, Inc.
- Ryan Mounce | City Planner, City of Fort Collins

Many communities in Colorado and other parts of the country are feeling the pain associated with relatively rapid population growth and the transformation of the neighborhoods and places they love seemingly overnight. Planners frequently throw a good portion of the community into the NIMBY or anti-growth bucket when the real issues are much more nuanced than that. Cities like Denver, Fort Collins and Thornton are using the concept of place types to understand the nature and degree of character change that the community wants or will tolerate. Place types go well beyond traditional land use and form controls to integrate more nuanced urban design considerations, transportation and parking needs, and the integration of amenities and other elements contributing to quality of life in our neighborhoods and districts. Place types provide a new way of discussing the evolution of existing places and the desired form and character of future places. If you are struggling with the traditional land use approach at the neighborhood or citywide level, then place types and the tools being developed by innovative communities might be the solution for you.
Making Tourism & Outdoor Recreation a Sustainable Part of Your Community

Room: Garden Terrace

Speakers:
- Cathie Pagano, AICP CEP | Director of Community & Economic Development, Gunnison County
- Matt McCombs | Gunnison District Ranger, Gunnison National Forest
- Dave Ochs | Executive Director, Crested Butte Mountain Bike Association and Crested Butte Conservation Crops
- John Messner | County Commissioner, Gunnison County

Gunnison County has established the Sustainable Tourism and Outdoor Recreation Committee—a collaborative group of land managers and local stakeholders focused on addressing the growing impacts of tourism and outdoor recreation. This unique collaborative is taking a proactive, practical approach to addressing sanitation, trail maintenance, recreation infrastructure, and the impacts of changing technology (RZR's) on our public lands. Tourism and outdoor recreation and the associated impacts have grown dramatically in the past decade while funding from the federal land managers has been stagnant or reduced. Learn about the approach of Gunnison County to address the impacts and challenges locally including funding.

Equitable Transit-Oriented Development: Persistent Challenges and Local Best Practices

Room: Alpine Springs

Speakers:
- John Hersey, AICP LEED AP ND | Senior Associate for TOD, Regional Transportation District
- Chris Nevitt | City-Wide Manager for TOD, City & County of Denver
- Jordan Block, AICP | Urban Strategist, WSP
- Tasha Weaver | Manager, Colorado Housing and Finance Authority's Tax Credit Program
- Debra Bustos | VP of Real Estate, Urban Land Conservancy

Equitable transit-oriented development (eTOD) aspires to leverage investments in housing and transportation to reduce costs of living and increase economic value. After years of practice in the Front Range and the Roaring Fork Valley, however, eTOD practitioners continue to face hurdles, grapple with missed opportunities, and learn from best practices. This panel will consider the benefits, challenges, and promise of eTOD in Colorado's transit-rich regions.

THURSDAY NIGHT ASPEN FREE FLOW

After you're done learning, take a break and head down to Aspen. Ride the free RFTA bus and meet up at the Aspen Limelight Hotel for a collaborative social gathering with your fellow conference attendees and Aspen community members. Indulge in some delicious snacks and beverages while learning about three affordable housing developments the City of Aspen is currently developing. Co-mingle with locals and get some real insights into workforce housing before you head out to get your grub on at one of the many local restaurants.

RECEPTION HOSTED & SPONSORED BY:
FRIDAY – SEPTEMBER 20, 2019
8:00 A.M. – 4:00 P.M. MOBILE WORKSHOPS (Meet at Registration)

CM | 6.00
8:00 a.m. – 4:00 p.m.
Cost: $35
Capped at 25
Basalt: Historic Downtown, RMI, River Center, Willits
Speakers:
- James Lindt, AICP | Assistant Planning Director, Town of Basalt
- Tim Belinski | Managing Director, IND Ventures, LLC
- John Mele | Deputy Chief/Fire Marshal, Roaring Fork Fire Rescue

Come see how Basalt is maturing, managing its built environment, and recovering from the trauma of wildfire which nearly swept through town. Learn about the nearly complete Master Plan effort and address challenges faced from redeveloping a prominent parcel of land adjacent to old town Basalt. Then, using WeCycle, attendees will experience the Rio Grande Trail to see a new affordable housing development and see some of the history of Basalt by cycling through Emma, a once predominantly Italian immigrant enclave. Arriving in Willits, attendees will see the pros and cons of flagpole annexation and the success that Willits has become.

CM | 2.00
8:00 – 11:00 a.m.
Cost: $25
Capped at 25
Aspen and the Bauhaus
Speakers:
- Nina Gabianelli, CIG CIT CIHT | VP Education & Programming, Aspen Historical Society
- Ben Anderson, AICP | Planner II, City of Aspen

This walking tour will introduce participants to the larger movement of the Bauhaus and the influence of Herbert Bayer and others that were associated with the Bauhaus School on the development of Aspen after World War II. The tour will focus on design and architecture as it moves from Aspen’s West End neighborhood to the grounds of the Aspen Institute. The Aspen Historical Society will conduct the tour.

CM | 3.00
8:30 – 11:30 a.m.
Snowmass Village Affordable Housing Tour
SOLD OUT
Speakers:
- Betsy Crum | Housing Director, Town of Snowmass Village
- Jim Wahlstrom, AICP | Senior Planner, Town of Snowmass Village
- Gert Van Moorsel | VP Design and Construction, Aspen Skiing Company

Learn about Snowmass Village’s unique strategic contexts for implementing municipally-driven affordable and workforce housing. This will include the tactical approaches utilized to accomplish those means. These include mitigation housing standards, credits for land donations, the administration of prices and rents, housing guidelines, and the Town’s floor area excise tax program. The tour plans to visit mitigation housing developments, seasonal housing and Town projects.

CM | 1.25
1:30 – 3:30 p.m.
Cost: $25
Capped at 25
Spectacular Snowmass – Mountain Bike Ride and Tour
Speakers:
- Peter Santini | Director of Business Development, Aspen Skiing Company
- Mike Pritchard | Executive Director, Roaring Fork Mountain Bike Association
- Andy Worline | Director, Town of Snowmass Village Parks & Recreation

Winding from the top of the Elk Camp Chairlift to Base Village, Snowmass Bike Park offers something for every mountain biker. Nearby, Sky Mountain connects existing trail networks of Aspen and Snowmass with breathtaking views and trail options for hikers, bikers, and equestrians. Learn how these recreational amenities were established, how they operate, and what they mean to the tourist economies of the Roaring Fork Valley. End at the Black Saddle Bar for a free beer!
FRIDAY – SEPTEMBER 20, 2019

7:30 – 8:30 A.M. BREAKFAST

8:00 – 9:00 A.M. BREAKOUTS & ROUNDTABLE

**CM | 1.00**
**Room: Mt. Daly A SALON A ONLY**

**BREAKFAST WITH THE BOARD | COFFEE WITH COMMITTEES**

**ROUNDTABLE DISCUSSION FORUM**

**Topic:** How do planners balance the challenges of change while maintaining that sense of place that is important to our state and communities.

Come pick your table and your topic. Discuss your ideas for improvements to your Chapter with Board members. Meet with Committees to learn about their targeted events and how you can get involved. Choose a topic that’s relevant to your interest and participate in a group discussion.

**CM | 1.00**
**Room: Mt. Daly CDE**

**LAW: Why Home Rule Matters: Legal Implications of Local Government Types**

**Speakers:**
- Cory Rutz | Attorney, Otten Johnson

Dive into what it means for planners to be working in a jurisdiction that is home rule or statutory and what each local government type can and cannot do.

**CM | 1.00**
**Room: Cathedral Peak**

**A Transportation Master Plan for a Changing Future**

**Speakers:**
- Randall Rutsch, AICP | Senior Transportation Planner, City of Boulder
- Emily Kleinfelter | GO Boulder Planning Specialist, City of Boulder
- Melissa Balding | Transportation Planner, Fehr & Peers

Yesterday’s Transportation Master Plan (TMP) will not be the TMP of the future. Significant challenges from shared mobility services and needed greenhouse gas reductions in response to climate change require innovative and proactive strategies. This TMP update is addressing safety through Vision Zero actions, developing low stress networks for increasing walking and biking, developing Advanced Mobility policies applying to bike sharing to autonomous vehicles, and supporting electrification of the transportation fleet for greenhouse gas reductions.

**CM | 1.00**
**Room: Castle Peak**

**Mobility Zero to Hero: How One Community is Taking Control of its Parking and Mobility Assets**

**Speakers:**
- Mallory Baker | Consultant, Walker Consultants
- David Eisenbraun, AICP ASLA | Senior Planner, Town of Windsor

New, large-scale development can be disruptive to a small city—especially when it comes to traffic and parking. Learn how the Colorado community of Loveland seized upon such a disruption, creating a comprehensive, actionable, and equitable plan to manage and leverage its parking and mobility assets.

**SILVER SPONSORS**
PLANNING COMMISSIONER WORKSHOP: Breaking It Down

**Speakers:**
- Andy Hill | Community Development Office Director, DOLA
- K.C. McFerson | Land Use and Water Planner, DOLA
- Rob Pressly | Colorado Resilience Office, Resiliency Program Manager, DOLA
- Clark Anderson | Community Builders, Director
- Torie Jarvis | Water Quality/Quantity Committee Director and Staff Attorney, NWCCOG
- Phillip Supino, AICP | City of Aspen, Principal Long-Range Planner

Join this interactive workshop to break down what every planning commissioner and elected official should know about planning including land use law, public hearings, and best practices. From decision-making tips to hot planning topics in Colorado, you’ll be sure to leave with new information, tools, and contacts.

**Small Towns - Big Impacts**

**Speakers:**
- Tareq Wafaie, AICP | Principal, Clarion Associates
- Carrie McCool | Founder & Principal, MDS
- Mark Doering | Principal Planner, Town of Buena Vista
- Shay Coburn | Town Planner, Town of Ridgway

Accommodating—and achieving—effective mixed-use development requires thoughtful and collaborative planning. For Colorado’s small towns, the struggle is even more real. Bringing good development projects to reality is a major effort, and many small-town planning staffs don’t have the same resources that their counterparts in larger cities and towns have to administer complex regulations and development projects while also handling the day-to-day planning operations. This session will explore proven solutions to opening doors and removing barriers to game-changing projects, including firsthand accounts from some of Colorado’s most successful small-town planners. How did they do it? Just ask them!

**Over the Colfax Clover: Catalytic Change Driven by and for Community**

**Speakers:**
- Anne Kuechenmeister, AICP | Community Planning Manager, Michael Baker International
- Piper Darlington | Enterprises Budget & Special Projects Manager, CDOT
- Dan Shah, JD | Executive Director, West Colfax BID
- Jill Locantore | Executive Director, Walk Denver
- Chris Nevitt | City-Wide Manager for TOD, City & County of Denver
- Jordan Block, AICP | Urban Strategist, WSP

Every community has infrastructure that is repeatedly called out for change in planning efforts, but stagnates in implementation because it is too big, too challenging, costs too much and is too complex. These are the catalytic spots in communities. The Federal and Colfax Interchange is all of these and the community is clamoring for change. Find out how community voices can be elevated and connected with decision makers to overcome long-standing hurdles.
Regional Solar Energy Planning: Collaboration, Innovation, Acceleration

Speakers:
- Alison Holm, AICP | Project Leader Urban & Regional Planning, National Renewable Energy Laboratory (NREL)
- Megan Day, AICP | Urban and Regional Planner, National Renewable Energy Laboratory
- Katharine Rushton | Renewable Energy Program Director, Clean Energy Economy for the Region
- Chris Menges | Climate and Sustainability Programs Administrator, City of Aspen

Local governments are increasingly setting renewable energy goals and taking a more active role in energy planning. Successful implementation of these goals typically requires multi-stakeholder and cross-jurisdictional coordination. Regional energy planning offers a framework for coordinating energy transformation across interdependent economies and utility territories that span jurisdictional boundaries. This session will focus on the data and analysis elements of regional energy planning and will highlight emerging strategies from a tri-county renewable energy planning initiative in Western Colorado.

The Little Village that Could: The Snowmass Base Village Success Story

Speakers:
- Julie Ann Woods, FAICP MLA | Community Development Director, Town of Snowmass Village
- James W. Light | Partner, Chaffin/Light Management
- Andy Gunion | Managing Partner, EastWest Partners
- Clint Kinney | Town Manager, Town of Snowmass Village
- Bill Kane | Advisory Principal, Design Workshop

For 10 years, Snowmass Village residents looked at raw rebar sticking out of the top of the half-built Base Village project. Then, in just over two years, Base Village opened to great fanfare with a new Limelight Hotel (with Colorado’s tallest indoor climbing wall), luxury condominiums, multiple restaurants and bars, a new outdoor skating plaza, a new community building and a soon-to-be completed medical clinic. This session will provide the forty year history and overview of the $600 million mixed use project (North America’s largest mountain resort development currently under construction) from the developers who first platted the property, the current developer who had a long-term vision and a lot of patience, the Community Development Director charged with “getting Base Village back on track” and the Town Manager, now “landlord”, of a new community building housing a restaurant, bar and The Collective.
FRIDAY – SEPTEMBER 20, 2019

11:00 A.M. – 12:30 P.M.  CLOSING SESSION

CM | 1.00  Making Short Work of It: Elevated Planning Comes to An End
Room: Mt Daly AB  Hang in there; you’re almost done. It’s time to sit back and let it all soak in as a few of Colorado’s most passionate, fastest speaking and funniest planners take the stage to inspire you...in 7 minutes or less. Stick around afterwards for our closing reception.

Presentations & Speakers:
- **Snap(chat), Crackle, Pop!** | Allison Crump, AICP – Transportation Planner, City of Boulder
- **The Promises and Pitfalls of Data-Driven Planning** | Rachel Shindman, AICP – Senior Associate, Economic & Planning Systems
- **Codifying "Vibrant": Can We Regulate Planner’s Jargon?** | Gabby Hart, AICP Candidate – Planner I, City of Boulder
- **They Paved Paradise: The Case for Statewide Planning in Colorado** | Phillip Supino, AICP – Principal Long Range Planner, City of Aspen
- **Final Fast and Furious Fly Through** | Mark Doering, AICP - Principal Planner, Town of Buena Vista | Carrie McCool, AICP – Principal, McCool Development Solutions | Dale Case, AICP – Land Use Department Director, Boulder County
- **Renters Matter** | Colton Berck - Associate Planner, Eagle County
- **PowerPoint Roulette** | Some Lucky Planner

12:30 – 4:00 P.M.  CLOSING RECEPTION @ LOST FOREST

You’re done! Now, grab your ticket and ride the Gondola up to Lost Forest. Attendees who RSVP will be provided a ticket for a free gondola ride, one complimentary drink and ½ price adventure rides. A light lunch will be provided. But remember, you must RSVP!

RECEPTION SPONSOR:

---

Thank you to our local Conference Committee for all their hard work putting this conference together.

- Ashley Allis, DesignWorkshop
- Ben Anderson, City of Aspen
- Brian McNellis, Town of Snowmass Village
- Cindy Houben, Pitkin County
- David Corbin, Aspen Skiing Company
- Gert Van Moorsel, Aspen Skiing Company
- Jennifer Phelan, City of Aspen
- Jessica Garrow, City of Aspen
- Jessie Young, Pitkin County
- Jim Wahlstrom, Town of Snowmass Village
- Julie Ann Woods, Town of Snowmass Village
- Marianne Stuck, DesignWorkshop
- Mike Kraemer, City of Aspen
- Patrick Rawley, Stan Clauson Associates
- Reilly Thimons, Bendon Adams
- Stan Clauson, Stan Clauson Associates
- Will Little, EastWest Partners
Conference Center Rooms

FIRST FLOOR:
- Registration
- Exhibitors
- Mt. Daly AB (Ballroom)
- Mt. Daly CDE

SILVER SPONSORS

OTTENJOHNSON
ROBINSON NEFF + RAGONETTI

STAN CLAUSON ASSOCIATES INC
landscape architecture, planning, resort design
Conference Center Rooms

SECOND FLOOR:
Exhibitors
Cathedral Peak
Castle Peak

THIRD FLOOR (ROOFTOP)
Garden Terrace
Hotel Rooms

FOURTH FLOOR:
Alpine Springs

AMENITY LOCATIONS

<table>
<thead>
<tr>
<th>Amenity</th>
<th>Level</th>
<th>Amenity</th>
<th>Level</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alpine Springs Room</td>
<td>4</td>
<td>Snowmass Kitchen</td>
<td>Lower Lobby (LL)</td>
</tr>
<tr>
<td>Bell Stand</td>
<td>Main Lobby</td>
<td>Spa</td>
<td>3</td>
</tr>
<tr>
<td>Concierge</td>
<td>Main Lobby</td>
<td>VUE Lobby Lounge</td>
<td>Main Lobby</td>
</tr>
<tr>
<td>Front Desk</td>
<td>Main Lobby</td>
<td>Westin Ski Valet &amp; Tune Shop</td>
<td>Mall Level</td>
</tr>
<tr>
<td>Pool &amp; Hot Tubs</td>
<td>2</td>
<td>Westin Workout</td>
<td>Lower Lobby (LL)</td>
</tr>
</tbody>
</table>
THANK YOU SPONSORS!

PARTNER

Baseline Engineering · Planning · Surveying

GOLD

AARP Real Possibilities Colorado

AECOM

CLARION

Gridics

Michael Baker International

SAFEbuilt

SEH Russell Planning & Engineering

TischlerBise FISCAL | ECONOMIC | PLANNING

Logan Simpson Guiding Responsible Change

MIG

Spencer Fane